



*Supporting equitable and quality mental health care in Jackson County.*

## **Board of Trustees Meeting**

Thursday, May 28, 2026, 5:15 PM

Location: CMHF Office – 1627 Main St Suite 500 KCMO 64108

## **AGENDA**

**Call to Order, Welcome: Sandra E. Jiles, Chair**

**Consideration of Minutes:** April 23, 2026

**Chair Comments: Sandra Jiles**  
**Conflict of Interest**

**Staff Report: Theresa Cummings**

- a. Board Demographic Roster
- b. 45<sup>th</sup> Anniversary Celebration

**Education/Planning Committee: Dr. Kirby Randolph**

- a. Committee Report: Board Coaching
- b. Community Health Commission of Missouri Presentation

**Appropriations Committee: Marsha Campbell**

- a. KVC Niles Budget Modification Request
- b. Community Grants Review Meeting: June 17th

**Finance Committee: David Lisbon, MD**

- a. Consider ratification: April 2026 Bills
- b. Agency Payments: April 2026
- c. April 2026 Financial Statements: in Packet

**Human Resources (HR) Committee: Dr. Eve McGee**

**Value-Based Payment (VBP) Committee: Dr. James Walden**

- a. Value-Based Payment (VBP) Committee: Evaluation Presentation Jody Brook and Kiley Liming

**Accountability/Compliance Committee: Jessica Garcia**

- a. No Report

**Public Comments, Announcements**

**Closed Session**

Vote to close part of the meeting pursuant to Section 610.021, subsections (3) and (13) RSMo. for personnel item.

**Next Board of Trustees Meeting:**

Thursday, June 25, 2026, 5:15PM. @ Reconciliation Services 3101 Troost Ave, Kansas City, MO 64109

**Adjourn**



# COMMUNITY MENTAL HEALTH FUND

Supporting equitable and quality mental health care in Jackson County.

## Board of Trustees Meeting Meeting Minutes: April 23<sup>rd</sup>, 2026

Agenda Item	Person Responsible	Discussion	Motion/Second; Action Taken
Call to Order	S. Jiles	The meeting was called to order at 5:15 PM CT by S. Jiles, Chair. Trustees present: Chris Beal, Jessica Garcia, Jim Halvorson, Sandra Jiles, David Lisbon, Eve McGee, Brook Nasser, Kirby Randolph, James Walden. Via Zoom: Marsha Campbell, Trustees absent: Deserae Harrah, Crystal Hart-Johnson, Robbie Makinen Staff and guests: Lists attached.	Information
Consideration of March 2026 Board Minutes		Consideration of March 26 <sup>th</sup> , 2026 Minutes: approved as presented.	J. Halvorson / J. Walden <b>MOTION CARRIED</b>
Chair report		S. Jiles and T. Cummings met with Phil Levota on April 9 <sup>th</sup> to present the plan for excess funds. The plan shows a 5- year structured approach for allocating the excess funds.	Information
Strategic Report	T. Cummings	Executive and Team Coaching: Reported under the Human Resources section.	Information
		Community Grants Launch: Scheduled to Launch May 4 <sup>th</sup> with applications open through May 22 <sup>nd</sup> . 18 Agencies registered on portal to date.	Information
		Calvary Community Outreach Network: A 501C3 community-based agencies requesting funding for conflict resolution training, working with the Center for Conflict Resolution, to address issues in their community prior to World Cup. Request is \$10,000.	C. Beal /J. Halvorson <b>MOTION CARRIED</b>
		Community Health Commission of Missouri: Deferred till May, with the organization invited to present in person before funding consideration.	<b>MOTION DEFERRED</b>
		Arts KC: Thought leadership Symposium on Art and the Brain. Sponsorship request is \$9,000.	K. Randolph / J. Garcia <b>MOTION CARRIED</b>

<b>Education and Planning</b>			
Board Coaching	K. Randolph	The Education and Planning Committee Report: Board Coach Terry Trafton relayed that the survey went out, and they are now analyzing results. There is a meeting to discuss the results with Education and Planning Committee on 4/29/26. The Board of Trustees workshop is scheduled for 5/12/26 from 3-6pm (Dinner included)	Information
<b>Finance and Internal</b>			
Consider for Ratification: March 2026 bills	D. Lisbon	Consider ratification of the March 2026 bills in the amount of \$86,164.07. Approved as presented.	D Lisbon/K. Randolph <b>MOTION CARRIED</b>
Consider for Ratification: March 2026 Agency Payments		Consider ratification of the March 2026 Agency payments in the amount of \$4,250,930.84. Approved as presented. Attachment A.	D. Lisbon/ K. Randolph <b>MOTION CARRIED</b>
February 20026 Financial statements		Lisbon reported highlights of the Financials: Details are provided in packet	Information
<b>Human Resources</b>			
Updates	E. McGee	T. Cummings reported on the executive and team coaching with Jennifer Kutey. The coaching was described as phenomenal and transformative by all participants. The team developed cultural values defined as TRAAM (Teamwork, Respect, Accountability, Adaptability, Mission-driven) with specific behavioral definitions for each, marking the first time the organization has established such cultural practices. They are now adding Lever 1 to the conversation, weaving in CMHF's values into our HR and employee evaluations.	Information
<b>Appropriations</b>			
Updates	M. Campbell	Rose Brooks Budget Modification request: \$31,370.00 for adding Behavioral Intervention, increases to Care Coordination, Case Management and Psychoeducational Groups.	C. Beal/M. Campbell <b>MOTION CARRIED</b>
<b>Value-Based Payment</b>			
Information	J. Walden	Updates from April 21 <sup>st</sup> meeting: J. Walden spoke to how transformative VBP has been and thanked the staff. Total value-based payments were \$1,947,069 against a \$2 million budget, for agency performance in 2025. The program demonstrates measurable improvements across the agency network in key areas including access to care, clinical intervention effectiveness, staff retention, and participant satisfaction	Information

		A new reporting policy is being developed requiring agencies to report every quarter or provide an explanation. It is being considered that agencies that do not report will no longer receive points for the respective KPI during that quarter. The policy change is under consideration for 2027.	
VBP Payments		VBP Committee finalized 2025 Performance payments of \$1,947,069. Attachment B.	J. Walden/ J. Garcia <b>MOTION CARRIED</b>
<b>Accountability and Compliance</b>			
Strategic Plan	J. Garcia	Strategic Plan Highlight in April- Awareness and Advocacy: Samantha McCall presented changes on the website, promotion of our network partners, and marketing the new Community Grants Campaign. S. McCall demonstrated the impact and effectiveness of the communication plan.	Information
Public Comments, Announcements	<p>9.11.26 is our 45-year anniversary. T. Cummings presented a plan for a CMHF public event to celebrate with our Community Partners in September of 2026</p> <p>Justine Horton announced the Annual Plant sale is Friday 4/24/26 from 9-6 and Saturday 4/25/26 from 9-4 and spoke about horticultural therapy</p> <p>The address is 421 E 137<sup>th</sup> st, Kansas City, MO. 64145. Proceeds fund vocation and treatment programs.</p>		
Closed Session	S. Jiles called for a vote to close the meeting at 6:36 pm for discussion of matters pursuant to Section 610.021, subsections (3) and (13) RSMo. The Board returned to open session at 7:13 p.m.		Roll call vote, unanimous.
Next Meeting Reminder	<b>Next Regular Board Meeting:</b> May 28 <sup>th</sup> , 2026, at 5:15pm at the CMHF Office, 1627 Main Street, Suite 500, Kansas City Missouri 64108.		
Adjourn			

 Sandra Jiles (Jun 10, 2026 10:38:29 CDT)

Sandra Jiles  
Chairperson

**Attendees:**

<b>Board Members:</b>	<b>Attended?</b>	<b>Staff:</b>	<b>Attended?</b>
Chris Beal	Y	Theresa Cummings	Y
Marsha Campbell	Y-Zoom	Susan Jones	Y
Jessie Garcia	Y	Rochelle DePriest	Y
James Halvorson	Y	Taryn Lichty	Y
Deserae Harrah	N	Jenn Clark	Y
Crystal Hart-Johnson	N	Patty Robertson	N
Sandra Jiles	Y	Samantha McCall	Y
David Lisbon	Y	Gino Serra	Y-Zoom
Robbie Makinen	N		
Eve McGee	Y		
Brooke Nasser	Y		
Kirby Randolph	Y		
James Walden	Y		

<b>Guests:</b>	<b>Attended</b>
Justin Horton (Cornerstones of Care)	Y
Meg Nelson (Hope House)	Y -Zoom
Jennifer Monroe (Swope)	Y-Zoom
Teri Trafton (iBoswell)	Y
Bobby Hines	Y -Zoom

Consider ratification of the March 2026 Agency payments in the amount of \$4,250,930.84. Approved as presented. Attachment A.

**03/17/26 Disbursements**

Jackson County Community  
Mental Health Fund

	Distribution	Category
CAPA	\$102,925.00	Safety Net
Children's Place	\$102,375.00	
Child Protection Center	\$21,475.00	
Cornerstones	\$471,780.75	
FosterAdopt Connect	\$97,996.75	
Niles	\$264,400.00	
Operation Breakthrough	\$64,850.00	
Sheffield Place	\$94,375.00	
Steppingstone	\$144,243.25	
<b>total</b>	<b>\$1,364,420.75</b>	
Burrell-Comprehensive	\$337,743.50	Children and Families
Futures First (Family Conservancy)	\$48,319.00	
Jewish Family Services	\$29,066.25	
KC Care Clinic/RW	\$47,742.75	
Mattie Rhodes	\$74,868.25	
ReDiscover	\$312,793.25	
ReStart	\$100,000.00	
Samuel Rodgers	\$30,175.00	
Swope	\$275,000.00	
University Health BHN - Core/NE	\$403,805.25	
<b>total</b>	<b>\$1,659,513.25</b>	
Hope House	\$100,050.00	Domestic Violence
MOCSA	\$125,000.00	

Newhouse	\$75,000.00		
Rose Brooks	\$101,175.00		
<b>total</b>	<b>\$401,225.00</b>		
Benilde Hall	\$52,909.75	<b>Special Populations</b>	
BFMA	\$29,912.50		
Jewish Vocational Serv	\$81,475.00		
Reconciliation Service	\$58,524.00		
Genesis	\$129,284.50		
RDI - CIT	\$37,650.00		
ReDiscover CIT Coord	\$21,225.00		
DeLa Salle	\$50,000.00		
Youth Ambassadors	\$12,361.25		
<b>total</b>	<b>\$473,342.00</b>		
Hope House	\$13,530.00		<b>Training Grants</b>
Amethyst Place	\$21,744.00		
<b>total</b>	<b>\$35,274.00</b>		
<b>3/17/26 total</b>	<b>\$3,933,775.00</b>		

**03/18/26 Disbursements**

Jackson County Community  
Mental Health Fund

	Distribution	Category
Journey to New Life	50,000.00	<b>Pilot Project</b>
Sisters in Christ	57,807.50	
Amethyst Place	50,000.00	
<b>total</b>	<b>157,807.50</b>	
University Health	84,815.00	<b>Safety Net</b>
<b>total</b>	<b>84,815.00</b>	

**03/23/26 Disbursements**

Jackson County Community  
Mental Health Fund

	Distribution	Category
Child Protection Center	74,533.34	Pilot Project
<b>total</b>	<b>74,533.34</b>	

**Total March 2026 Provider  
Payments**

**\$4,250,930.84**

*Sandra Jiles*  
x [Sandra Jiles \(Jun 10, 2026 10:38:29 CDT\)](#)

Sandra Jiles

## ATTACHMENT B

VBP PAYMENTS name	Agency	PROPOSED INCENTIVE in \$
Cornerstones		\$281,636
ReDiscover		\$118,878
Swope		\$83,738
Comprehensive		\$222,350
University Health		\$171,829
Crittenton		\$24,364
Steppingstone		\$58,319
Sheffield Place		\$70,393
Hope House		\$44,368
Rose Brooks		\$102,272
Foster Adopt Connect		\$75,717
Matti Rhodes		\$9,450
CAPA		\$105,101
The Children's Place		\$53,063
Newhouse		\$18,820
The Family Conservancy		\$26,055
ReStart		\$48,864
Jewish Family Services		\$20,079
Niles KVC Mo		\$226,952
MOCSA		\$81,700
Benilde Hall		\$6,595
Reconciliation		\$31,584
Operation Breakthrough		\$32,639
KC Care Clinic		\$20,906
Samuel Rodgers		\$10,043
Jewish Vocational		\$1,354
<b>Total</b>		<b>\$1,947,069</b>

*Sandra Jiles*

Sandra Jiles (Jun 10, 2026 10:38:29 CDT)



*Supporting equitable and quality mental health care in Jackson County*

# Staff Report

Community Mental Health Fund Board Demographics Roster 2026

M S I S A S O U T J A C K U C S N O T D N Y E	Number of Board Members	First Name	Last Name	Address City and Zip Code	Area of County Representation (Catchment Area)	Affiliation	Employment Title	Gender	Age	Race/Ethnicity	Date Appointed	Term Expires	Appointment Years on the Board
1	Sandra	Jiles	KCMO 64130	3 (Swopce)	General Member	Accountant Retired	F	60+	African American	Jan-21	9/30/2027	6	
2	Marsha	Campbell	KCMO 64113	3 (Swopce)	Consumer Rep/Family	Retired Legislature	F	60+	Caucasian	Mar-05	9/30/2026	21	
3	Kirby	Randolph	KCMO 64123	2 (University Health)	Consumer Rep/Family	Mental Health Servc	F	50+	African American	May-21	9/30/2026	5	
4	Desarai	Harris	KCMO 64124	2 (University Health)	General Member	Lawyer	F	40+	Caucasian	May-21	9/30/2026	5	
5	James	Waldon MD	KCMO 64106	2 (University Health)	Physician	Physician Retired	M	60+	African American	Mar-23	9/30/2028	5	
6	Jessica	Garca	KCMO 64114	4 (Rediscover)	General Member/Education	Education	F	30+	Hispanic	Mar-23	9/30/2028	5	
7	Brook	Nasser	KCMO 64111	3 (Swopce)	General Member/Legal	Lawyer	F	30+	Caucasian	Mar-23	9/30/2028	5	
8	Chris	Beal	KCMO 64111	3 (Swopce)	Social Work Service/ Public	Social Work Retired	M	60+	Caucasian	Dec-24	9/30/2028	4	
9	David	Lisbon MD	KCMO 64112	3 (Swopce)	Physician	Physician Retired	M	60+	African American	Dec-24	9/30/2027	3	
10	Eve	McGee PHD	KCMO 64130	3 (Swopce)	Social Work Service/ Private	Social Work	F	50+	African American	Dec-24	9/30/2027	3	
11	Robbie	Makinen	Lee's Summit 64065	4 (Rediscover)	General Member	Retired	M	60+	Caucasian	Dec-25	12/31/2028	3	
12	James	Halverson	Independence 6405	5 (Burrell)	Consumer Rep/Family	Plumber	M	50+	Caucasian	Dec-25	12/31/2028	3	
13	Crystal	Hart-Johnson	Independence 6405	5 (Burrell)	General/Family	Technology	F	50+	African American	Jan-26	1/31/2029	3	
14	Bob	Hines	Blue Springs 64051	5 (Burrell)	Public Service/Consumer Rep/Family	Non Profit Founder	M	50+	Caucasian	Apr-26	4/30/2029	3	
<b>Max 15</b>													

Non Candidates

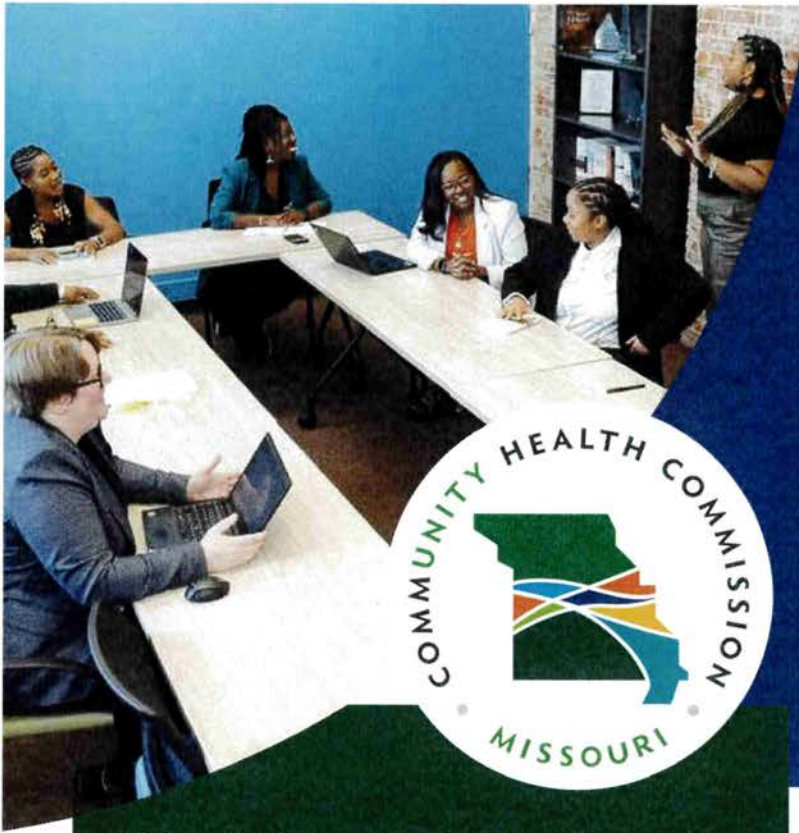
NON VOTING



COMMUNITY  
**MENTAL HEALTH**  
FUND

*Supporting equitable and quality mental health care in Jackson County*

# Education and Planning



# Who We Are

CHCM is a Missouri-based organization dedicated to eliminating health disparities by promoting equity-centered, trauma-informed care.

Our goal is to ensure that all community members have access to affordable, available, accommodating and acceptable healthcare and resources, particularly those historically marginalized or underserved.

## Get Involved

- Join an Advisory Board:
  - Patient
  - Community
  - Provider Services
- Attend a Community Empowerment Workshop
- Organize a Healing Circle for your community
- Ask about our Equity-Centered, Trauma-Informed Training and Technical Assistance for your organization



Scan this QR code for information about joining an advisory board!



Scan this QR code to sign up for updates and our quarterly newsletter!

## Contact Us:

 [www.chcmmissouri.org](http://www.chcmmissouri.org)

 314-446-6454

 [info@chcmmissouri.org](mailto:info@chcmmissouri.org)



1 Campbell Plaza, Suite 2A,  
St. Louis, MO 63139



# COMMUNITY MENTAL HEALTH FUND

*Supporting equitable and quality mental health care in Jackson County.*

## Community Education Application 2025

Name of Organization: Community Health Commission of Missouri (CHCM)

Address: 300 E. 39th Street, Suite LL1F, Kansas City, MO 64111  
(KC Regional Office) and 1 Campbell Plaza, Suite 2A, St. Louis, MO 63139  
(Headquarters)

Phone Number: 314-446-6454

Organization Contact: Danielle Binion, [dbinion@chcmmissouri.org](mailto:dbinion@chcmmissouri.org)

Website: <https://chcmmissouri.org/>

Year Organization Founded: 2023

### **History**

The Community Health Commission of Missouri (CHCM) has a deep and evolving legacy of advancing health equity and advocacy across the state. Originally established in 2001 as the Regional Health Commission (RHC), the organization began as a collaborative effort among St. Louis City, St. Louis County, the State of Missouri, healthcare providers, and community leaders to improve access to care for uninsured and underinsured residents.

Through bold advocacy and cross-sector partnership, RHC played a pivotal role in expanding healthcare access in the St. Louis region. We helped secure critical funding for community health initiatives, supported Medicaid expansion in Missouri, and launched key efforts, including Gateway to Better Health, the Integrated Health Network, and Alive and Well Communities (AWC).

In 2023, RHC merged with AWC to form CHCM – uniting our shared commitment to equity, healing, and systemic transformation. As a statewide organization, CHCM works to advance health equity by acknowledging and addressing the individual and structural trauma that impacts health outcomes and access to care.

Our work is rooted in **Equity-Centered Trauma-Informed Care (EC-TIC)**, which integrates an understanding of trauma’s effects, the risk of re-traumatization, and the multiple pathways to healing. EC-TIC adds a crucial equity lens, centering communities historically marginalized by systemic inequities and working to transform the cultures, systems, and institutions that shape health and well-being.

Date of Most Recent IRS-990 Submission (attach recent 990): November 17, 2025

Mission Statement:

### **Mission**

We power the connection of community and systems to co-create innovative solutions that yield health equity in all policies and outcomes.

### **Vision**

The Community Health Commission of Missouri envisions achieving zero health disparities through community and health system partnerships.

## **INFORMATION ABOUT THE TRAINING/EVENT**

1. Describe the community training event that you are seeking funding for:  
The Community Health Commission of Missouri (CHCM) helps organizations, including corporations, healthcare systems, school districts, and community-based organizations, build inclusive and resilient environments where people and systems can thrive!

We propose to offer a series of trainings, which we call Equity Activation Labs. This training package includes EC-TIC Awareness Workshops, a three-part community empowerment workshop series, community support circles, and

coaching support. We recommend offering the Equity Activation Labs for two cycles, starting in the fall of 2026.

EC-TIC blends traditional trauma-informed care principles with racial equity, social determinants of health, and systems-level strategies. Designed for today's workplace and educational realities, EC-TIC helps community members and teams lead with empathy, navigate complexity, and foster inclusive belonging.

Our offerings are immersive and flexible, supported by continuing education credits and access to a growing learning community.

We want to offer a series of EC-TIC Equity Activation Labs, "Be (Trauma) Informed: Building a Trauma-Informed Jackson County," in Jackson County for community members and partners in education, health, grassroots, and community-based organizations. Each Activation Lab would include the following, and we propose to do two cycles of the entire Lab.

1. EC-TIC Awareness Workshop
2. Three-part Series of Community Empowerment workshops
  - a. "We are More than Our Experiences."
  - b. "Self-care is the Best Care."
  - c. "Together, We Triumph over Trauma."
3. Two community support circles (formerly healing circles)

In the series, the following training goals will be achieved: 1) Increase community awareness, education, and systems coordination around Adverse Childhood Experiences (ACEs), equity-centered trauma, and behavioral health disparities and their significance in fostering healing and resilience. 2) Empower local community members and leaders to drive sustainable change for mental health and healing in Jackson County and Kansas City. 3) Shift perspectives by changing the question from "What's wrong with you?" to "What happened to you?" to promote empathy and supportive responses.

2. Date(s) of training/Event: September – October, January – February
3. Location of training/Event: Kansas City, Missouri, at the CHCM KC Regional Offices, 300 E. 39th Street, Suite LL1F, Kansas City, MO 64111
4. Describe your experience with training/events of this type: Across the general public, there is a growing recognition that individuals, communities, and institutions are navigating high levels of stress, adversity, and unresolved trauma. However, most systems and environments remain unequipped to respond effectively. People are often expected to perform, engage, and make decisions without acknowledgment of the underlying experiences that shape behavior, trust, and well-being. This gap leads to miscommunication, disengagement, burnout, and, in many cases, harm that is unintentionally reinforced rather than addressed.

Research and practice increasingly show that trauma is both widespread and cumulative, affecting how individuals interact with services, institutions, and each other. At the same time, there is a lack of shared language and practical tools for applying trauma-informed and equity-centered approaches in everyday interactions. Most people, regardless of role or setting, have not been trained to recognize how trauma shows up in behavior, decision-making, or relationships. This creates environments in which challenges are misconstrued as noncompliance, resistance, or a lack of motivation, rather than as adaptive responses to stress or prior experiences. The result is a cycle where individuals feel unseen or misunderstood, and institutions struggle to achieve meaningful outcomes.

This gap is not limited to any single sector. It shows up broadly in workplaces, community spaces, service environments, and everyday interactions. Without a consistent framework, efforts to improve outcomes remain fragmented, and opportunities to build trust, connection, and resilience are missing.

Individuals need tools to shift their interpretation of behavior, communicate across differences, and respond to stress in ways that promote stability and connection rather than escalation. When individuals across settings are equipped with a common framework and skill set, the impact compounds. Interactions improve, trust increases, and systems begin to function more effectively because they are grounded in a deeper understanding of human experience.

Jackson County continues to face profound and growing challenges to mental health and well-being. The mental health needs of residents are heightened due to long-standing inequities, economic instability, gun violence, and the lasting impacts of the COVID-19 pandemic. Many of our neighbors and youth continue to experience rising levels of stress, depression, anxiety, and substance use, and the number of behavioral health diagnoses has substantially increased since 2012, with more than 7,000 visits for suicidal ideation over the past five years ([Children's Mercy, 2025](#)).

The 2023 Missouri Department of Mental Health (MDMH) Community Profile found that 17.8% of adults (nearly 1 in 5) in Jackson County experienced poor mental health on 14 more days per month ([MDMH, 2023](#)). Trauma, both historical and present-day, continues to shape the current and future health of children and families, with Jackson County reporting some of the state's highest rates of adverse childhood experiences (ACEs). More than 47% of children in the region have experienced at least one ACE, with many facing multiple and compounding trauma such as housing instability, community violence, and parental substance use ([Children's Mercy, 2019](#)).

As demand for EC-TIC grows across health, education, and workforce sectors, CHCM is investing in infrastructure improvements and community-based consultancy models to meet growing community needs. From August 2024 to February 2025, CHCM piloted the EC-TIC model in Southeast Missouri and will expand to the Kansas City region in 2026.

The community-based consultancy model cultivates collective healing, promotes individual and communal well-being, and equips community members with trauma-informed approaches to address Adverse Childhood Experiences (ACEs), grief, loss, and chronic stress. In partnership with the University of Missouri Extension, CHCM led 57 Community Empowerment Workshops, Community Support Circles (formerly healing circles), and Workshops. One Community Consultant reflected on their experience, “[T]he Healing Circle... it has given my life purpose and meaning. And not only purpose and meaning, but each time that I, even right now, talk to you guys, I'm healing. I'm healing from childhood adversities. I'm overcoming, I'm seeing myself in a different light.”

With a collective of community partners, CHCM seeks to support Community Care in Action: Building a Trauma-Informed Jackson County initiative aimed at increasing awareness, education, and community response to ACEs, toxic stress, and behavioral health crises that disproportionately impact underserved and under-resourced communities in Kansas City. Through this multi-training and educational approach, we will:

- Develop community-centered knowledge about ACEs, chronic stress, equity-centered, trauma-informed care, and culturally responsive mental health strategies for wellness and healing.
- Deepen the capacity of community members, faith leaders, educators, parents, guardians, mental health professionals, and community-based professionals by equipping them with the skills to recognize and respond to trauma. By leveraging our evidence-based informed care frameworks and tools through CHCM's Missouri Model for Trauma-Informed Schools and Trauma-Informed Health Care Systems, we will prioritize a train-the-trainers model to create sustainability beyond the life of the training.
- Strengthen the collaborative network of local education, health, and philanthropic partners to co-design sustainable solutions for improving mental well-being across Jackson County.

5. Describe the results or impact of the training/event:

Be (Trauma) Informed will result in reaching at least 135 community members in Kansas City. Participants will reflect strong demographic diversity and high levels of engagement, with at least 90% reporting that the workshop was valuable, 85% reporting an increased understanding of adverse childhood events, at least 90% reporting improved awareness of self-care, and at least 90% reporting increased hope for healing.

6. Describe the primary audience:

Community members, community-based organizations, and mental health professionals

7. Expected number of participants:

Expected number of participants\* 90+ (at least 45 attendees per cycle)

8. Is the training/event based on a published curriculum, best-practice, or evidence-based model about mental health from a credible source?

Yes, the **Missouri Model on Trauma-Informed Schools** and the **Missouri Model on Trauma-Informed Healthcare Systems**

**Missouri Model for Trauma-Informed Schools:** CHCM (previously Alive & Well Communities) co-developed the [Missouri Model for Trauma-Informed Schools](#) with DESE (Department of Elementary and Secondary Education). This model provides a structured roadmap for schools to become trauma-informed and foster resilience among students and staff.

**Missouri Model for Equity-Centered, Trauma-Informed Healthcare Institutions:** CHCM, in partnership with the Missouri Hospital Association (MHA) and the Missouri Perinatal Quality Collaborative (PQC), developed the [Missouri Model for Equity-Centered, Trauma-Informed Healthcare Institutions](#). This model provides a structured roadmap for healthcare institutions to become equity-centered and trauma-informed and foster resilience among providers, staff, and patients.

The training offered by CHCM, including the Equity Activation Labs, is based on these models, and we use an internally designed curriculum.

9. Will the training/event be open to the public? **Yes**
  
10. Will the training/event offer continuing education credits for professional licensure? **Yes, our partner is the University of Kansas Medical Center**
  
11. Will a licensed mental health professional be present to offer support if needed? **Yes, Velva Hollimon, LCSW, is our Chief Operations Officer**
  
12. Where will training/event participants be referred if they request additional information or are interested in Mental Health Services? **Yes, our Chief Operations Officer, Velva Hollimon, is a Licensed Clinical Social Worker and will work with individuals to make referrals for mental health services. We do not make referrals to only one place; rather, we support community members in identifying services they believe are a good fit.**
  
13. List any other organizations involved in the training/event and describe their role(s).

The KU Medical Center Area Health Education Office (AHEC) will provide Continuing Education Credits as appropriate for licensure.

14. Will the training/event be evaluated? Yes, Dr. Courtney Dowdall is our Data and Accountability Director

15. Complete and upload a budget that details request and other contributed funding. Uploaded

16. Will the training/event make use of in-kind services or resources? Yes, our communications and data team's percentage effort will be in-kind.

17. Any additional information to be considered for review can be written here.

SIGNATURE OF APPLICANT: *Danilo Brunion*

DATE SUBMITTED: 4.2.26

**PLEASE ATTACH BUDGET TO THIS APPLICATION.**

**Budget Information**

**Equity Activation Labs are priced at \$15,000. We propose two cycles. Our overall proposed budget is up to \$30,000. This will include two cycles of the following workshops:**

1. EC-TIC Awareness Workshop
2. Three-part Series of Community Empowerment workshops
  - a. "We are More than Our Experiences."
  - b. "Self-care is the Best Care."
  - c. "Together, We Triumph over Trauma."
3. Two Community Support Circles (formerly healing circles)

We expect to serve 45 people, each cycle, for a total of up to 90 people served. Historically, not all 45 people will attend every session.



COMMUNITY  
**MENTAL HEALTH**  
FUND

*Supporting equitable and quality mental health care in Jackson County*

# Appropriations



Supporting equitable and quality mental health care in Jackson County.

**REQUEST FOR BUDGET MODIFICATION**

Requests will not be considered past entry of 3<sup>rd</sup> quarter billing.

Complete this cover page, and attach a revised Expenditure Plan in the format provided.  
Email to your agency's Program Liaison

Date of Request: 1/1/2026  
 Agency: KVC Missouri  
 Grant Category/Year: 2026  
 Contact Person: Cheryl Costabile  
 Email: ccostabile@kvc.org  
 Direct Phone: 816-787-2742

**Dollar amount of change requested:** \$134.71 increase per unit; \$141,714.92 contractual increase  
 Brief explanation of change (include total dollar amount and any new services):

When our grant relationship began, the reimbursement rate for Residential Treatment as agreed upon by KVC Niles and the Community Mental Health Fund was \$277.00 per day to provide essential services. At the time of this agreement, this rate was set to be compatible with the daily rate provided by Children's Division for residential care. Since that time, the Children's Division has implemented several rate increases to better reflect the rising costs of care and specialized services. While KVC has successfully transitioned to these new rates for other service areas, we have not previously requested a formal adjustment to this specific grant's rate to reflect these changes.

Currently, KVC receives a standard rate of \$411.71 per day for children who are not funded by this grant. To maintain consistency across our programs and ensure the continued delivery of high-quality, trauma-informed care, we are requesting that the grant rate be updated to \$411.71 per day, for clients receiving Residential Treatment through the Community Health Fund.

**Complete the table for affected services, add lines as needed:**

Service (adult or child)	Increase or (decreased) dollar amount*	# persons affected
<i>Example: Individual Therapy (Adult)</i>	<i>\$10,000</i>	<i>15</i>
Residential Treatment	\$411.71 per unit (\$134.74 increase per unit; <b>\$141,714.92 increase in grant award</b> )	12

**Signature, Executive Director / Date**

**CMHF Administrative use only:**

Date approved: \_\_\_\_\_ Approved by: \_\_\_\_\_

Date Portal updated: \_\_\_\_\_



COMMUNITY  
**MENTAL HEALTH**  
FUND

*Supporting equitable and quality mental health care in Jackson County*

# Finance

<b>April 2026 Administrative Expenses</b>	<b>Invoice # or Account #</b>	<b>Bank Confirm</b>	<b>Check #</b>	<b>Amount</b>	<b>GL Code/ Descrio</b>
Farmer Betts	211209	ACH	ACH	\$540.00	9295
Welch & Associates (CPA)	Feb financials	2034	3001465	\$5,020.00	9700
Green Tie	IN# 8750 internet support package	2036	3001467	\$2,500.00	9670
Metropolis Parking	097EF473-001	2037	3001468	\$525.00	9400
Infinity	8078	2038	3001469	\$675.25	9760
First National Bank Credit Card - Business Account	April 2026 Billing	2040	ACH	\$4,278.67	
Gibbs ( Lease for printer)	267018	2041	3001473	\$372.91	9140
One America, 403 B Expense	G77349	2042	3001472	\$61.91	9125
IGX Solutions (GMS)	411627	2043	3001474	\$2,211.00	9640
Infinity	8212	2044	3001471	\$686.71	9760
Mainmark	2520-April Billing	2045	ACH	\$7,300.71	9540
BCLP (Legal)	1002615949	2046	3001475	\$3,995.00	9740
GFI Digital (Printer)	3515925	2047	ACH	\$76.94	9140
First Call	INV-6093 1st Qtr Hosting and	ACH	ACH	\$10,500.00	9690
<b>Subtotal Administration</b>				<b>\$38,744.10</b>	
<b>Provider Initiatives</b>					
Third Horizons	3508	2035	3001466	\$10,230.00	
iBoswell	AZ200115327	2039	3001470	\$2,970.00	
Golden Egg Talent (Coaching)	2079	ACH	ACH	\$9,000.00	
Moran and Assoc -VBP	2	ACH	ACH	\$7,500.00	
Integrus SMI	8	ACH	ACH	\$7,868.18	
<b>Subtotal Initiatives</b>				<b>\$29,700.00</b>	
<b>Grand Total</b>				<b>\$68,444.10</b>	

X Sandra Jiles  
Sandra Jiles (Jun 10, 2026 10:38:29 CDT)  
 Sandy Jiles, Chairperson

04/29/26 Disbursements  
Jackson County Community Mental Health Fund

	Distribution	Category	Initiated	Settled
Newhouse	13,530.00	Training	04/29/2026	04/30/2026
<b>Total</b>	<b>13,530.00</b>	<b>Grant</b>		
				<b>Disbursed</b>

X Sandra Jiles  
Sandra Jiles (Jun 10, 2026 10:38:29 CDT)

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Sandra Jiles

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**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND**

(A MISSOURI POLITICAL SUBDIVISION)

**FINANCIAL STATEMENTS &  
SUPPLEMENTARY INFORMATION**

(INCLUDING ACCOUNTANT'S COMPILATION REPORT)

FOR THE YEAR-TO-DATE PERIOD ENDED APRIL 30, 2026

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# JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND

FOR THE YEAR-TO-DATE PERIOD ENDED APRIL 30, 2026

## TABLE OF CONTENTS

	Page
<b>ACCOUNTANT'S COMPILATION REPORT</b> .....	1
<b>FINANCIAL STATEMENTS</b>	
Statements of Financial Position .....	3
Statements of Activities and Changes in Net Assets .....	4
<b>SUPPLEMENTARY INFORMATION</b>	
Supplemental Summary Report .....	7
Supplemental Investment Summary Report .....	8
Supplemental Schedule of Other Collections .....	9
Supplemental Schedule of Provider Allocations .....	10
Supplemental Schedule of Board Designated Allocations.....	14
Supplemental Schedule of Provider Allocations – Totals by Agency .....	15

# ***Welch & Associates, L.L.C.***

CERTIFIED PUBLIC ACCOUNTANTS

2405 Grand Boulevard, Suite 1040  
Kansas City, Missouri 64108  
Ph. (816) 756-2620 • Fax (816) 756-2621  
www.welchcpafirm.com

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## **Accountant's Compilation Report**

To the Board of Trustees  
Jackson County Community Mental Health Fund  
Kansas City, Missouri

Management is responsible for the accompanying financial statements of Jackson County Community Mental Health Fund, a Missouri political subdivision managed by the Board of Trustees, which comprise the statement of assets, liabilities, and net assets – modified cash basis as of April 30, 2026 and the related statements of activities and changes in net assets – modified cash basis for the period then ended and for determining that the modified cash basis of accounting is an acceptable financial reporting framework. The modified cash basis of accounting is a basis of accounting other than accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the accompanying financial statements nor were we required to perform procedures to verify accuracy or completeness of the information provided by management. We do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

The recognition of deferred revenue for tax revenue received for a future period is a generally accepted modification of the cash basis of accounting. The effect of this departure from the cash basis of accounting on the accompanying financial statements has not been determined for the preparation and fair presentation of the financial statements in accordance with the cash basis of accounting.

The accompanying supplementary information on pages 7-16 is presented only for the purpose of additional analysis and is not a required part of the basic financial statements. Additionally, we have performed no procedures with respect to the budgeted information, which has been included in these financial statements at management's instruction and is not a required part of the basic financial statements or supplementary information. Such information is the responsibility of management. The supplementary information was subject to our compilation engagement. We have not audited or reviewed the supplementary information and do not express an opinion, a conclusion, nor provide any assurance on such information.

Management has elected to omit all of the disclosures which are ordinarily included in financial statements prepared in accordance with the modified cash basis of accounting. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about Jackson County Community Mental Health Fund's financial position, results of operations, and cash flows. Accordingly, these financial statements are not designed for those who are not informed about such matters.

We are not independent with respect to Jackson County Community Mental Health Fund.

*Welch & Associates, L.L.C.*

**Welch & Associates, L.L.C.**  
Kansas City, Missouri  
May 21, 2026

## FINANCIAL STATEMENTS

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND**  
**STATEMENTS OF FINANCIAL POSITION**  
As of April 30, 2026; March 31, 2026 and April 30, 2025

	<b>Apr-2026</b>	<b>Mar-2026</b>	<b>Apr-2025</b>
<b>ASSETS</b>			
<b>CURRENT ASSETS</b>			
Petty Cash	\$ 243	\$ 274	\$ 348
Cash - Provider Allocations Account (a)	50,000	(13,172)	50,000
Cash - Administrative Account (a)	30,751	32,668	47,871
Cash - Super NOW Account	15,057,064	15,082,405	15,852,403
Prepaid Salary	0	0	0
Investments	12,508,423	12,253,824	12,090,246
Total Current Assets	27,646,481	27,355,999	28,040,868
<b>FIXED ASSETS</b>			
Fixed Assets - Cost	0	0	177,247
Accumulated Depreciation	0	0	(42,218)
	0	0	135,029
<b>OTHER ASSETS</b>			
Security Deposit	3,750	3,750	3,750
Other Receivables	0	0	0
	3,750	3,750	3,750
	\$ 27,650,231	\$ 27,359,749	\$ 28,179,647
<b>LIABILITIES AND NET ASSETS</b>			
<b>CURRENT LIABILITIES</b>			
Retirement Payable	\$ 34	\$ 34	\$ 121
Visa Payable	(115)	(88)	3,880
Prepaid Revenue	0	0	0
Total Current Liabilities	(81)	(54)	4,001
<b>NET ASSETS</b>			
Beginning Net Assets	10,577,901	10,577,901	9,480,032
Board Designated Net Assets	5,000,000	5,000,000	5,000,000
YTD Change in Net Assets	12,072,411	11,781,902	13,695,614
	27,650,312	27,359,803	28,175,646
	\$ 27,650,231	\$ 27,359,749	\$ 28,179,647

(a) These accounts operate in a manner that at the close of "posting transactions" each day, sufficient funds are transferred to or excess funds are transferred from these accounts to maintain their daily minimum balance at \$50,000. Any amount reported on this financial statement that is different than the daily minimum balance is due to transactions recorded on the books that have not been presented to the bank or transactions posted at the close of business on the last weekday of the month that have not been swept to/from the various accounts.

See Accountant's Compilation Report

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND**  
**STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS**  
For the Year-to-Date Period Ended April 2026 and 2025; and Annual Budget

	Apr-2026 Actual	Annual Budget	Apr-2025 Actual
<b>REVENUES</b>			
Current Tax Collections	\$ 15,819,292	\$ 15,775,396	\$ 14,893,201
Current Tax Collections - refunded (a)	(152,980)		0
Delinquent Tax Collections	769,841	260,064	169,554
Delinquent Tax Collections - Late Fees	24,052	114,819	69,878
Other Collections	238,713	1,300,000	1,362,135
Total Tax Collections	16,698,918	17,450,279	16,494,768
Interest Income - Investments	427,193	120,000	562,211
Miscellaneous Income	0	0	0
	17,126,111	17,570,279	17,056,979
<b>PROVIDER ALLOCATIONS</b>			
Children's Treatment Centers	982,799	4,173,800	859,172
Community-Based	367,777	1,537,000	161,795
Domestic and Sexual Violence	401,225	1,604,900	15,000
Education: School	179,285	250,000	0
Families and Children	471,368	1,999,900	401,222
Safety Net	1,407,260	5,709,400	1,368,450
Support Services	88,788	307,900	0
Prior Year Performance Bonus	0	2,000,000	0
Prior Year Allocation paid Current Year	259,768		15,000
<b>Fee for Service Contracts</b>	4,158,270	17,582,900	2,820,639
Community Events	10,000	50,000	0
Community Grants (out-of-network)	0	500,000	0
Discretionary Projects (in-network)	70,548	500,000	54,260
Pilot Projects	207,807	400,000	50,000
<b>Other Allocations</b>	288,355	1,450,000	104,260
	4,446,625	19,032,900	2,924,899
<b>BOARD DESIGNATED ALLOCATIONS</b>			
Technical Support and Evaluation	0	350,000	0
Agency Emergency and Contingency	0	200,000	0
Declared Disaster	0	250,000	0
Special Initiatives	100,904	8,146,416	49,100
	100,904	8,946,416	49,100

See Accountant's Compilation Report

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND**  
**STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS**  
For the Year-to-Date Period Ended April 2026 and 2025; and Annual Budget

	<u>Apr-2026 Actual</u>	<u>Annual Budget</u>	<u>Apr-2025 Actual</u>
<b>ADMINISTRATIVE EXPENSES</b>			
Personnel Costs	\$ 290,185	\$ 958,783	\$ 225,988
Employee Benefits	37,993	178,038	27,174
Insurance	16,802	11,998	10,507
Office/Administrative Expense	37,557	129,522	37,747
Professional Fees	25,515	117,540	22,094
Staff/Board Meeting and Development	11,619	65,200	9,566
Technology Costs	86,500	280,000	46,659
Capital Expenditures	0	0	7,631
	<u>506,171</u>	<u>1,741,081</u>	<u>387,366</u>
Contingency	0	25,000	0
Total Administrative Expenses	<u>506,171</u>	<u>1,766,081</u>	<u>387,366</u>
<b>INCREASE/DECREASE IN NET ASSETS</b>	12,072,411	(12,175,118)	13,695,614
<b>NET ASSETS, BEGINNING</b>	15,577,901	15,577,901	14,480,032
<b>NET ASSETS, ENDING</b>	<u>\$ 27,650,312</u>	<u>\$ 3,402,783</u>	<u>\$ 28,175,646</u>

(a) In order to expedite payment of property tax revenues to taxing jurisdictions, Jackson County distributes funds (Current Tax Collections) that may be under protest. Protests are adjudicated by the Board of Equalization. When the Protestor prevails, the protest amount is deducted from Current Tax Collections.

## **SUPPLEMENTARY INFORMATION**

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND**  
**SUPPLEMENTAL SUMMARY REPORT**  
**April 30, 2026**

**TOTAL 2026 BUDGETED REVENUES**      \$ 15,775,396    \$ 250,000    \$ 1,300,000    \$ 120,000         \$ 17,445,396

	LEVY RECEIVED	DELINQUENT TAXES & FEES	OTHER COLLECTIONS	INTEREST EARNED	MISC. INCOME & PY ALLOCATIONS REFUNDED	TOTAL
April	\$ 4,556	\$ 54,144	\$ 86,424	\$ 294,613	\$ 0	\$ 439,737
Prior year-to-date	15,661,756	739,749	152,289	132,580	0	16,686,374
Year-to-date	<u>\$ 15,666,312</u>	<u>\$ 793,893</u>	<u>\$ 238,713</u>	<u>\$ 427,193</u>	<u>\$ 0</u>	<u>\$ 17,126,111</u>

	AS OF 04/30/2026	INTEREST AT MATURITY (Est.)	TOTAL
<b>Cash &amp; Investments</b>			
Blue Ridge Bank Accounts	\$ 15,137,815		\$ 15,137,815
Petty Cash	243		243
Certificate of Deposit	12,508,423	\$ 399,008	12,907,431
<b>Total Cash &amp; Investments</b>	<u>27,646,481</u>	<u>\$ 399,008</u>	<u>\$ 28,045,489</u>
Prepaid Revenue	0		
<b>Budget - Remaining</b>			
Revenue	319,285		
Provider Allocations	0		
Board Designated Allocations	0		
Administrative Expenses	0		
<b>Available Cash &amp; Investments</b>	<u>\$ 27,965,766</u>		

	BUDGETED	DISBURSED YEAR-TO-DATE	BUDGET REMAINING
<b>ALLOCATED TO PROVIDERS</b>			
Children's Treatment Centers	\$ 4,173,800	\$ 982,799	\$ 3,191,001
Community-Based	1,537,000	367,777	1,169,223
Domestic and Sexual Violence	1,604,900	401,225	1,203,675
Education: School	250,000	179,285	70,715
Families and Children	1,999,900	471,368	1,528,532
Safety Net	5,709,400	1,407,260	4,302,140
Support Services	307,900	88,788	219,112
Prior Year Performance Bonus	2,000,000	0	2,000,000
Community Events	50,000	10,000	40,000
Community Grants (out-of-network)	500,000	0	500,000
Discretionary Projects (in-network)	500,000	70,548	429,452
Pilot Projects	400,000	207,807	192,193
	<u>\$ 19,032,900</u>	<u>\$ 4,186,857</u>	<u>\$ 14,846,043</u>
<b>BOARD DESIGNATED</b>			
Technical Support and Evaluation	\$ 350,000	\$ 0	\$ 350,000
Agency Emergency and Contingency	200,000	0	200,000
Declared Disaster	250,000	0	250,000
Special Initiatives	8,146,416	100,904	8,045,512
<b>TOTAL</b>	<u>\$ 8,946,416</u>	<u>\$ 100,904</u>	<u>\$ 8,845,512</u>

\* Please note: Disbursed Year-to-Date may not equal disbursements in other sections of the financial statements and supplementary schedules because of prior year allocations disbursed during the current year.

2026 Assessed Valuation                    \$15,576,590,000  
2025 Assessed Valuation                    \$14,100,000,000

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND  
 SUPPLEMENTAL INVESTMENT SUMMARY REPORT  
 April 30, 2026**

<u>Type of Investment</u>	<u>Number</u>	<u>Date of Investment</u>	<u>Maturity Date</u>	<u>Investment Amount</u>	<u>Interest Rate</u>	<u>Est. Interest To Receive At Maturity</u>
Certificate of Deposit	6686	12/28/2025	06/28/2026	\$ 4,253,824	3.96%	\$ 85,162
Certificate of Deposit	0415	04/07/2026	04/07/2027	5,159,124	3.75%	196,154
Certificate of Deposit	0423	04/07/2026	04/07/2027	3,095,475	3.75%	117,693
				<u>\$ 12,508,423</u>		<u>\$ 399,008</u>

Note 1: Investments are listed in order of maturity

Note 2: Estimated interest to receive at maturity may not occur during this fiscal year

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND  
 SUPPLEMENTAL SCHEDULE OF OTHER COLLECTIONS  
 For the Year-to-Date Period Ended April 30, 2026 and 2025**

<b>OTHER COLLECTIONS</b>	<u>Apr-2026 Year-To-Date</u>	<u>Apr-2025 Year-To-Date</u>
M&M Replacement / Financial Institution Tax	\$ 19,394	\$ 428,081
Payment in Lieu of Taxes (PILOT)	129,013	297,480
Rail / Utility Tax	0	601,686
Tax Increment Financing	53,609	0
Protest	0	0
Tax Compliance Payment	36,697	34,888
Excess Proceeds Distribution	0	0
 Total Other Collections	 <u>\$ 238,713</u>	 <u>\$ 1,362,135</u>

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND**  
**SUPPLEMENTAL SCHEDULE OF PROVIDER ALLOCATIONS**  
For the Year-to-Date Period Ended April 2026 and 2025; and Annual Budget

	<u>Apr-2026 Year-To-Date</u>	<u>Apr-2025 Year-To-Date</u>	<u>Annual Budget</u>
<b>CHILDRENS TREATMENT CENTERS</b>			
The Children's Place	\$ 102,375	\$ 76,000	\$ 409,500
Cornerstones of Care	471,781	382,428	1,889,000
Crittendon	0	0	207,700
Niles KVC	264,400	257,900	1,057,600
Steppingstone	144,243	142,844	610,000
Difference From Plan (Rounding)	██████████	██████████	0
Total Childrens Treatment Centers	982,799	859,172	4,173,800
<b>COMMUNITY BASED</b>			
Benilde Hall	52,910	0	220,200
JVS Jewish Vocational Services	81,475	0	325,900
Mattie Rhodes	74,868	61,795	300,000
Reconciliation Services	58,524	100,000	290,900
Restart	100,000	0	400,000
Difference From Plan (Rounding)	██████████	██████████	0
Total Community- Based Mental Health	367,777	161,795	1,537,000
<b>DOMESTIC AND SEXUAL VIOLENCE</b>			
Hope House	100,050	0	400,200
Metropolitan Organization to Counter Sexual Abuse (MOCSA)	125,000	0	500,000
New House	75,000	15,000	300,000
Rose Brooks Center	101,175	0	404,700
Difference From Plan (Rounding)	██████████	██████████	0
Total Domestic and Sexual Violence	401,225	15,000	1,604,900
<b>EDUCATION: SCHOOL</b>			
Genesis	129,285	0	144,500
De La Salle	50,000	0	105,000
Difference From Plan (Rounding)	██████████	██████████	500
Total Education: School	179,285	0	250,000
<b>FAMILIES AND CHILDREN</b>			
Child Abuse Prevention Association (CAPA)	102,925	102,900	411,700
Child Protection Center	21,475	45,573	85,900
Family Conservancy	48,319	34,588	211,900
FosterAdopt Connect	97,997	75,486	439,000
Jewish Family Services	29,066	0	151,000
Operation Breakthrough	64,850	56,700	259,400
Sheffield Place	94,375	85,975	377,500
Youth Ambassadors	12,361	0	63,500
Difference From Plan (Rounding)	██████████	██████████	0
Total Children and Families	471,368	401,222	1,999,900

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND**  
**SUPPLEMENTAL SCHEDULE OF PROVIDER ALLOCATIONS**  
For the Year-to-Date Period Ended April 2026 and 2025; and Annual Budget

	<u>Apr-2026 Year-To-Date</u>	<u>Apr-2025 Year-To-Date</u>	<u>Annual Budget</u>
<b>SAFETY NET</b>			
Comprehensive Mental Health Services/Burrell	\$ 337,744	\$ 343,400	\$ 1,394,100
KC Care Clinic CORE/Ryan White	47,743	23,000	196,900
Rediscover, Inc.	312,793	370,850	1,483,400
Samuel Rodgers	30,175	39,850	120,700
Swope Health Services	275,000	262,525	1,100,000
University Health (TMC)	403,805	328,825	1,414,300
Difference From Plan (Rounding)	0	0	0
Total Safety Net	1,407,260	1,368,450	5,709,400
<b>SUPPORT SERVICES</b>			
Budget and Financial Management Assistance	29,913	0	120,500
Resource Development Institute - CIT/MHC Evaluation	37,650	0	102,500
ReDiscover CIT Training Coord	21,225	0	84,900
Difference From Plan (Rounding)	0	0	0
Total Discretionary Projects	88,788	0	307,900



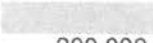


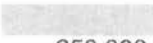









**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND**  
**SUPPLEMENTAL SCHEDULE OF PROVIDER ALLOCATIONS**  
For the Year-to-Date Period Ended April 2026 and 2025; and Annual Budget

	Apr-2026 Year-To-Date	Apr-2025 Year-To-Date	Annual Budget
<b>PRIOR YEAR PERFORMANCE BONUS</b>			
Benilde Hall	\$ 0	\$ 0	
Child Abuse Prevention Association	0	0	
Child Advocacy Service Center (The Children's Place)	0	0	
CMHS Comprehensive	0	0	
Cornerstones of Care	0	0	
Crittenton	0	0	
Family Conservancy	0	0	
Foster Adopt Connect	0	0	
Hope House	0	0	
Jewish Family Services	0	0	
Jewish Vocational Services	0	0	
KC Care Clinic	0	0	
Mattie Rhodes	0	0	
MOCSA	0	0	
Newhouse	0	0	
Niles KVC MO	0	0	
Operation Breakthrough	0	0	
Reconciliation Services	0	0	
ReDiscover	0	0	
ReStart	0	0	
Rose Brooks Center	0	0	
Samuel Rodgers	0	0	
Sheffield Place	0	0	
Steppingstone	0	0	
Swope Health Services	0	0	
University Health (TMC)	0	0	
Allocation for category	0	0	\$ 2,000,000
Total Prior Year Performance Bonus	0	0	2,000,000
<b>COMMUNITY EVENTS</b>			
MetroCouncil	10,000	0	
Allocation for category	10,000	0	50,000
Total Community Events	10,000	0	50,000
<b>COMMUNITY GRANTS (OUT-OF-NETWORK)</b>			
To be determined	0	0	
Allocation for category	0	0	500,000
Total Community Grants	0	0	500,000

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND  
SUPPLEMENTAL SCHEDULE OF PROVIDER ALLOCATIONS**  
For the Year-to-Date Period Ended April 2026 and 2025; and Annual Budget

	<u>Apr-2026 Year-To-Date</u>	<u>Apr-2025 Year-To-Date</u>	<u>Annual Budget</u>
<b>DISCRETIONARY PROJECTS (IN-NETWORK)</b>			
Amethyst Place	\$ 43,488	\$ 0	
Child Abuse Prevention Association	0	0	
Children's Place	0	0	
Crittendon	0	30,260	
Cornerstones of Care	0	0	
Culture Journey	0	0	
Evaluation - J. Brook	0	0	
Hope House	13,530	0	
KVC Niles	0	0	
Lead to Read	0	0	
Mattie Rhodes	0	4,000	
MetroCouncil	0	10,000	
Mid America Regional Council	0	10,000	
Newhouse	13,530	0	
Reconciliation Services	0	0	
Rose Brooks	0	0	
Samuel Rodgers	0	0	
Sisters in Christ	0	0	
Steppingstone	0	0	
University Health Foundation	0	0	
Allocation for category			\$ 500,000
Total Discretionary Projects	<u>70,548</u>	<u>54,260</u>	<u>500,000</u>
<b>PILOT PROJECTS</b>			
Amethyst Place	50,000	25,000	78,750
De La Salle	0	0	0
Genesis	0	0	0
Journey to New Life	100,000	0	100,000
Sisters in Christ	57,807	25,000	139,620
Difference From Plan (Rounding)			81,630
Total Pilot Projects	<u>207,807</u>	<u>50,000</u>	<u>400,000</u>
<b>PRIOR YEAR ALLOCATIONS DISBURSED DURING THE CURRENT YEAR</b>			
Child Protection Center	74,533	0	
KC Care Clinic CORE/Ryan White	67,895	0	
Operation Breakthrough	32,525	0	
Poetry for Personal Power	0	15,000	
Sisters in Christ	0	0	
University Health	84,815	0	
Total Prior Year Allocations Disbursed During the Current Year	<u>259,768</u>	<u>15,000</u>	
<b>TOTAL PROVIDER ALLOCATIONS</b>	<u><u>\$ 4,446,625</u></u>	<u><u>\$ 2,924,899</u></u>	<u><u>\$ 19,032,900</u></u>

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND**  
**SUPPLEMENTAL SCHEDULE OF BOARD DESIGNATED**  
For the Year-to-Date Period Ended April 2026 and 2025; and Annual Budget

	<u>Apr-2026</u> <u>Year-To-Date</u>	<u>Apr-2025</u> <u>Year-To-Date</u>	<u>Annual</u> <u>Budget</u>
<b>TECHNICAL SUPPORT AND EVALUATION</b>			
Resource Development Institute - CIT/MHC Evaluation	\$ 0	\$ 0	\$ 0
ReDiscover - CIT	0	0	0
Budgeted Amount			350,000
Total Technical Support and Evaluation	<u>0</u>	<u>0</u>	<u>350,000</u>
<b>AGENCY EMERGENCY/CONTINGENCY</b>			
To be determined	0	0	
Budgeted Amount			200,000
Total Agency Emergency and Contingency	<u>0</u>	<u>0</u>	<u>200,000</u>
<b>DECLARED DISASTER</b>			
To be determined	0	0	
Budgeted Amount			250,000
Total Disaster Response	<u>0</u>	<u>0</u>	<u>250,000</u>
<b>SPECIAL INITIATIVES</b>			
iBossWell	5,340	0	
Integrus Health Group	29,604	26,000	
Golden Egg Talent (Coaching)	23,000	0	
Moran and Associates-VBP	22,500	0	
Third Horizon Strategies	20,460	23,100	
Budgeted Amount			8,146,416
Total Special Initiatives	<u>100,904</u>	<u>49,100</u>	<u>8,146,416</u>
<b>TOTAL BOARD DESIGNATED</b>	<u><u>\$ 100,904</u></u>	<u><u>\$ 49,100</u></u>	<u><u>\$ 8,946,416</u></u>

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND**  
**SUPPLEMENTAL SCHEDULE OF PROVIDER ALLOCATION - TOTALS BY AGENCY**  
 For the Year to Date Period Ended April 30, 2026

Agency	Safety Net	Children & Families	Domestic and Sexual Violence	Pilot Programs	Children's Treatment Centers	Community Based Mental Health	Support Services	Discretionary Projects	Prior Year Performance Bonus	Prior Year Allocations	Total
Ametheyl Place				50,000				43,488			93,488
Benilde Hall						52,910					52,910
Budget and Financial Management Assistance							29,913				29,913
Child Abuse Prevention Association		102,925									102,925
Child Advocacy Services Center (The Children's Place)		21,475			102,375						102,375
Child Protection Center									74,533		96,008
Comprehensive Mental Health Services/Burrell	337,744				471,781						337,744
Cornerstones of Care											471,781
Crittendon Children's Center											-
Cultural Journey											-
De La Salle											-
Evaluator											-
Family Conservancy		48,319									48,319
First Call											-
Foster/Adopt Connect		97,997									97,997
Genesis School											-
Hope Faith Ministries											-
Hope House			100,050					13,530			113,580
Jewish Family Services		29,066									29,066
Jewish Vocational Services						81,475					81,475
Journey to New Life				100,000							100,000
KC Care Clinic / Ryan White	47,743									67,895	115,638
KC Common Good											-
KVC Niles					264,400						264,400
Mattie Rhodes Center						74,868					74,868
MetroCouncil											-
Metropolitan Organization to Counter Sexual Abuse			125,000								125,000
Mid America Regional Council											-
New House			75,000					13,530			88,530
Operation Breakthrough		64,850								32,525	97,375
Poetry for Personal Power											-
Reconciliation Services											-
Rediscover	312,793					58,524					58,524
Rediscover CIT Training Coord											312,793
Resource Development Institute - CIT/MHC Evaluation							21,225				21,225
Restart							37,650				37,650
Rose Brooks Center											100,000
Samuel Rodgers	30,175										101,175
Sheffield Place		94,375									30,175
Sisters in Christ				57,807							94,375
Steppingstone											57,807
Swope Health Services	275,000				144,243						144,243
University Health (TMC)	403,805										275,000
Youth Ambassadors		12,361								84,815	403,805
	<u>\$ 1,407,260</u>	<u>\$ 471,368</u>	<u>\$ 401,225</u>	<u>\$ 207,807</u>	<u>\$ 982,799</u>	<u>\$ 367,777</u>	<u>\$ 88,788</u>	<u>\$ 70,548</u>	<u>\$ -</u>	<u>\$ 259,768</u>	<u>\$ 4,257,340</u>

**JACKSON COUNTY COMMUNITY MENTAL HEALTH FUND**  
**SUPPLEMENTAL SCHEDULE OF PROVIDER ALLOCATION- TOTALS BY AGENCY**  
 For the Year to Date Period Ended April 30, 2026

Agency	Emergency or Disaster	Education: School	Community Events	Community Grants	Total This Page	Total Prior Page	Grand Total
Amethyst Place					-	93,488	93,488
Benilde Hall					-	52,910	52,910
Budget and Financial Management Assistance					-	29,913	29,913
Child Abuse Prevention Association					-	102,925	102,925
Child Advocacy Services Center (The Children's Place)					-	102,375	102,375
Child Protection Center					-	96,008	96,008
Comprehensive Mental Health Services/Burrell					-	337,744	337,744
Comstones of Care					-	471,781	471,781
Crittendon Children's Center					-	-	-
Cultural Journey					-	-	-
De La Salle		50,000			50,000	-	50,000
Evaluator					-	-	-
Family Conservancy					-	48,319	48,319
First Call					-	-	-
Foster/Adopt Connect					-	97,997	97,997
Genesis School		129,285			129,285	-	129,285
Hope Faith Ministries					-	-	-
Hope House					-	113,580	113,580
Jewish Family Services					-	29,066	29,066
Jewish Vocational Services					-	81,475	81,475
Journey to New Life					-	100,000	100,000
KC Care Clinic / Ryan White					-	115,638	115,638
KC Common Good					-	-	-
KVC Niles					-	264,400	264,400
Mattie Rhodes Center					-	74,868	74,868
MetroCouncil			10,000		10,000	-	10,000
Metropolitan Organization to Counter Sexual Abuse					-	125,000	125,000
Mid America Regional Council					-	-	-
New House					-	88,530	88,530
Operation Breakthrough					-	97,375	97,375
Poetry for Personal Power					-	-	-
Reconciliation Services					-	58,524	58,524
Rediscover					-	312,793	312,793
Rediscover CIT Training Coord					-	21,225	21,225
Resource Development Institute - CIT/MHC Evaluator					-	37,650	37,650
Restart					-	100,000	100,000
Rose Brooks Center					-	101,175	101,175
Samuel Rodgers					-	30,175	30,175
Sheffield Place					-	94,375	94,375
Sisters in Christ					-	57,807	57,807
Steppingstone					-	144,243	144,243
Swope Health Services					-	275,000	275,000
University Health (TMC)					-	403,805	403,805
Youth Ambassadors					-	97,176	97,176
		\$ 179,285	\$ 10,000	\$ -	\$ 189,285	\$ 4,257,340	\$ 4,446,625



COMMUNITY  
**MENTAL HEALTH**  
FUND

*Supporting equitable and quality mental health care in Jackson County*

# Human Resources




COMMUNITY  
**MENTAL HEALTH**  
FUND

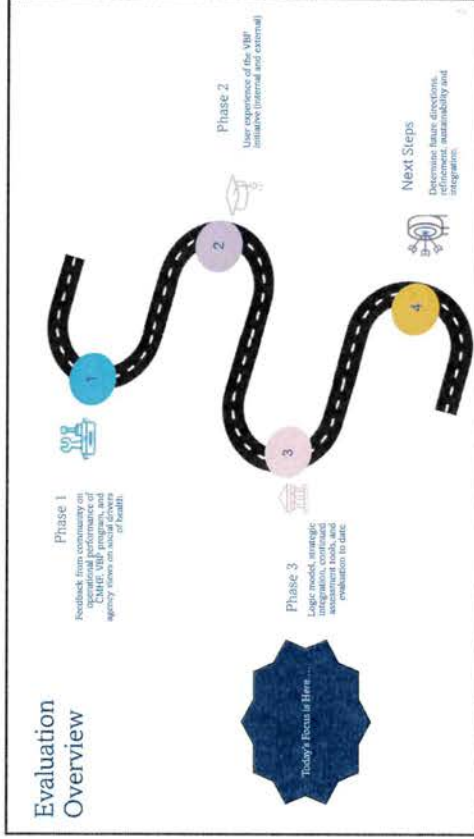
*Supporting equitable and quality mental health care in Jackson County*

# Value-Based Payment


# Value Based Payment Initiative



Jody Brook, Ph.D., LCSW  
Kiley Liming, Ph.D., M.J.  
May 8, 2026



## Our Evaluation and Theory of Change

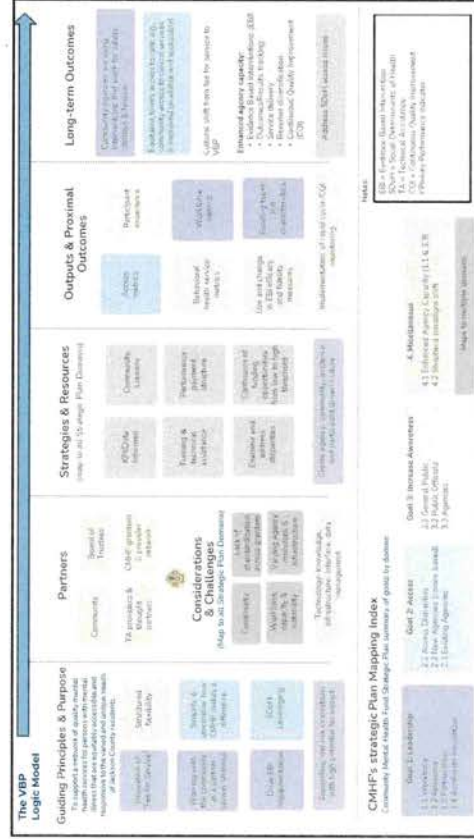


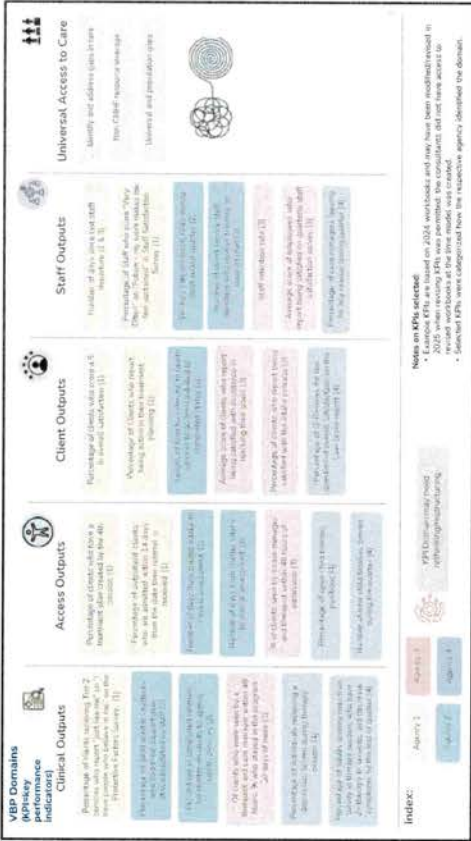
Community based mental health care is one of the most challenging public service sectors—as evidenced by poor access, high costs, poor effectiveness ratings of services, and few evidence based models of community wide service delivery.

The CMHF's value-based payment initiative represents one effort in addressing many community wide issues in this domain.

These researchers evaluated across multiple stakeholders, perspectives, actions, and points in time to assist the CMHF in defining, assessing, and implementing the model.

A key starting point in this action is creating a visual model of how an initiative's actions connect to intended strategies, goals, and expected impacts (long and short term).





6



5

**We created two instruments to allow for routine feedback to CMHF leadership**

- Community Agency:**
  - Continuously active
  - Facilitators and barriers to reaching outcomes identified in VBP program
  - Open and closed ended questions related to implementation, data collection, service implementation
  - Soliciting community conditions and context
- Grantee/Community participants:**
  - Follows VBP related trainings and ongoing community education programming
  - Content and process of trainings/community meetings

7



8

## Purpose | Process

- 1 Principal KPI Distribution
- 2 Achieved Improvement
- 3 Time to Initial Improvement
- 4 Achieved Sustained Improvement
- 5 Duration of Sustained Improvement
- 6 Standardized Cost per Point

Conducted a targeted, exploratory analysis to observe principal KPI distribution, improvement achievements, and cost per VBP point earned across sample agencies and domains.

Descriptions of methods and analytic processes are available upon request in final documents provided to OHR leadership.

9

## 1 Principal KPI Distribution

Number of Principal KPIs per VBP Domain

- Access
- Client
- Outcomes
- Staff

**Distribution Breakdown by Domain:**

- Outcomes = **53.1%**
- Access = **31.3%**
- Client = **9.4%**
- Staff = **6.3%**

**Takeaway:** 84% of principal KPIs fall into the Outcomes and Access domains.

10

## Improvement Thresholds: Agency

**Question:** For each agency, what percentage of principal KPIs met the respective VBP improvement threshold at any point during implementation?

Agency (# of principal KPIs included)	Frequency (Percentage)		
	Met Mild	Met Moderate	Met Robust
Agency A (5)	4 (80.0%)	1 (20.0%)	5 (100.0%)
Agency B (6)	6 (100%)	5 (83.3%)	4 (66.7%)
Agency C (5)	3 (60.0%)	1 (20.0%)	1 (20.0%)
Agency D (2)	2 (100%)	2 (100%)	1 (50%)
Agency E (4)	4 (100%)	4 (100%)	2 (50%)
Agency F (4)	4 (100%)	3 (75.0%)	1 (25.0%)
Agency G (3)	3 (100%)	3 (100%)	3 (100%)
Agency H (3)	1 (33.3%)	1 (33.3%)	1 (33.3%)
<b>Total All Agencies (32)</b>	<b>27 (84.4%)</b>	<b>23 (71.9%)</b>	<b>15 (50.0%)</b>

Final Documents: Table #10

11

## Improvement Thresholds: Domain

**Question:** For each VBP domain, what percentage of principal KPIs met the respective VBP improvement threshold at any point during implementation?

KPI Domain (# of principal KPIs included)	Frequency (Percentage)		
	Met Mild	Met Moderate	Met Robust
Access (10)	10 (100.0%)	6 (60.0%)	5 (50.0%)
Client (3)	2 (66.7%)	2 (66.7%)	2 (66.7%)
Outcomes (17)	15 (88.2%)	13 (76.5%)	9 (52.9%)
Staff (2)	0 (0.0%)	0 (0.0%)	1 (50.0%)
<b>Total All Domains (32)</b>	<b>27 (84.4%)</b>	<b>23 (71.9%)</b>	<b>16 (50.0%)</b>

Final Documents: Table #11

12

## 2 Improvement Thresholds: Takeaways

- VBP model appears to be effective at driving initial improvement
  - 84.4% of principal KPIs met mild improvement at least once during VBP implementation.
- Regardless of Domain, fewer principal KPIs achieve moderate or robust improvement.
  - High-level performance gains were achieved by 50% of KPIs
- **Access** and **Outcome** principal KPIs demonstrated consistent and meaningful gains, including greater prevalence high-level improvement.
- **Staff-related** principal KPIs, among data reviewed, did not demonstrate measurable improvement under current VBP structure.

13

## Time Until Initial Improvement: Agency

**Question:** For each principal KPI, how many months - after baseline establishment - did it take to achieve initial improvement threshold?

Agency (# of principal KPIs)	Months until first improvement threshold was achieved, after baseline establishment:				
	3 Months (Q1)	6 Months (Q2)	9 Months (Q3)	12 Months (Q4)	Never
Agency A (5)	2 (40%)	1 (20%)	0 (0%)	0 (0%)	1 (20%)
Agency B (6)	2 (33.3%)	2 (33.3%)	0 (0%)	2 (33.3%)	0 (0%)
Agency C (5)	1 (20%)	2 (40%)	0 (0%)	0 (0%)	2 (40%)
Agency D (2)	2 (100%)	0 (0%)	0 (0%)	0 (0%)	0 (0%)
Agency E (4)	3 (75%)	0 (0%)	0 (0%)	1 (25%)	0 (0%)
Agency F (4)	3 (75%)	0 (0%)	1 (25%)	0 (0%)	0 (0%)
Agency G (3)	3 (100%)	0 (0%)	0 (0%)	0 (0%)	0 (0%)
Agency H (3)	0 (0%)	1 (33.3%)	0 (0%)	0 (0%)	2 (66.7%)
<b>Total (32)</b>	<b>16 (50%)</b>	<b>6 (18.8%)</b>	<b>2 (6.3%)</b>	<b>3 (9.4%)</b>	<b>5 (15.6%)</b>

Final Document, Page 4.F | 14

14

## Time Until Initial Improvement: Domain

**Question:** For each VBP Domain, how many months - after baseline establishment - did it take to achieve initial improvement threshold?

KPI Domain (# of principal KPIs)	Months until first improvement threshold was achieved, after baseline establishment:				
	3 Months (Q1)	6 Months (Q2)	9 Months (Q3)	12 Months (Q4)	Never
Access (10)	6 (60%)	2 (20%)	0 (0%)	0 (0%)	0 (0%)
Client (3)	2 (66.7%)	0 (0%)	0 (0%)	0 (0%)	1 (33.3%)
Outcomes (7)	6 (85.7%)	1 (14.3%)	0 (0%)	0 (0%)	0 (0%)
Staff (2)	0 (0%)	0 (0%)	0 (0%)	0 (0%)	2 (100%)
<b>Total (32)</b>	<b>16 (50%)</b>	<b>6 (18.8%)</b>	<b>2 (6.3%)</b>	<b>3 (9.4%)</b>	<b>5 (15.6%)</b>

Final Document, Page 4.F | 15

15

## 3 Time to Initial Improvement: Takeaways

- **Access**-related principal KPIs demonstrated **rapid and universal** improvement – **highly responsive to early efforts**.
  - All Access principal KPIs met, at minimum, mild improvement thresholds within 6 months of baseline establishment.
- **Outcome**-related principal KPIs demonstrated more **gradual and variable** improvement, distributed over time.
  - Suggesting longer timeframes may be needed to detect some outcome improvements.
- Overall, VBP model appears to **generate early improvement**, though **not uniform**.
  - Structure suggests **faster operational improvements** (i.e., access), with more **gradual clinical/system outcomes**; no workforce improvements were detected.

16

## Sustained Improvement: Agency

**Question:** For each respective agency, how many Principal KPIs sustained improved for a minimum of 6 (or 12) months?

Agency (# of Principal KPIs included)	Frequency (%) of Principal KPIs that Sustained Improvement for... ...minimum of 6 months	...minimum of 12 months*
Agency A (5)	4 (80%)	4 (80%)
Agency B (6)	5 (83.3%)	3 (50%)
Agency C (5)	1 (20%)	1 (20%)
Agency D (2)	2 (100%)	2 (100%)
Agency E (4)	2 (50%)	1 (25%)
Agency F (4)	3 (75%)	1 (25%)
Agency G (3)	3 (100%)	3 (100%)
Agency H (3)	1 (33.3%)	0 (0%)
<b>Total All (32)</b>	<b>20 (62.5%)</b>	<b>10 (31.25%)</b>

\* Only included principal KPIs that had 4 or more quarters (e.g., 12 month or longer) to examine. All "0" is used to represent that not all agency KPIs were included in the analysis.

## Sustained Improvement: Domain

**Question:** For each VBP Domain, how many Principal KPIs sustained improvement for a minimum of 6 (or 12) months?

Agency (# of Principal KPIs included)	Frequency (%) of Principal KPIs that Sustained Improvement for... ...minimum of 6 months	...minimum of 12 months*
Access (10)	7 (70%)	4 (40%)
Client (3)	2 (66.7%)	2 (100%)
Outcomes (17)	11 (64.7%)	4 (23.7%)
Staff (2)	0 (0%)	0 (0%)

\* Only included principal KPIs that had 4 or more quarters (e.g., 12 month or longer) to examine.

All "0" is used to represent that not all agency KPIs were included in the analysis. The following were not included in the analysis because each KPI did not have four quarters of data: Access (1 KPI); Client (1 KPI); Outcome (2 KPI); and Staff (1 KPI).

## 4 Sustained Improvement: Takeaways

- More than **60%** of principal KPIs **examined achieved sustained improvement (6 months)**
  - With a third (**37%**) achieving sustained improvement for **12 months or more**.
- Long-term (12+ months) sustained improvement is more variable by domain and agency.
- **Access** and **Client**\* principal KPIs demonstrated comparatively stronger and longer sustained performance.

\* Client domain had a limited sample; results should be interpreted with caution.

## Sustained Improvement Length: Agency

**Question:** For each respective agency, what was the longest stretch of sustained improvement (in months) for each Principal KPI?

Agency (# of principal KPIs)	Distribution of Time (Months)	Median (Months)	Mean (Months)
Agency A (5)	0, 6, 9, 15, 21	9.0	10.2
Agency B (6)	0, 6, 12, 12, 15	12.0	9.5
Agency C (5)	0, 0, 0, 0, 24	0.0	4.8
Agency D (2)	9, 21	15.0	15.0
Agency E (4)	9, 3, 6, 15	9.5	6.0
Agency F (4)	3, 3, 9, 15	6.0	7.5
Agency G (3)	9, 9, 9	9.0	9.0
Agency H (3)	0, 0, 6	0.0	2.0

## Sustained Improvement Length: Domain

**Question:** For each VBP domain, what was the longest stretch of sustained improvement (in months) for each Principal KPI?

KPI Domain (# of principal KPIs)	Distribution of Time (Months)	Median (Months)	Mean (Months)
Access (10)	0, 0, 3, 6, 9, 9, 12, 15, 15, 21	9,0	9,0
Client (3)	0, 21, 24	15,0	21,0
Outcomes (17)	0, 0, 0, 0, 3, 3, 6, 6, 6, 9, 9, 9, 12, 12, 15, 15	6,0	6,7
Staff (2)	0, 0	0,0	0,0

Final Document: Issue #6

## 5 Sustained Improvement Length: Takeaways

- VBP model is **effective at generating initial and short-term sustained gains**, however, maintaining improvements over time is substantially more difficult.
- Sustained improvement duration differed across KPI domains and agency.
- **Access**-related improvements are not only fast but also the most stable overtime, compared to the other KPI domains.
- **Outcome**-related improvements appear to be more delicate and less durable, even though initial improvement is common.
- **High variability in long-term performance stability** across agencies.
  - Suggests the need to further investigate differences in capacity, context, or implementation effectiveness.

# Questions?

## 6 Cost-Performance Analysis

Given the complexity, a simple dollar per VBP point scored risks being misleading unless the metric/value is standardized for the variability.

- VBP incentive payment schedule is well thought out, but analytically complex because of the multiple layers of variation:
  1. Variation in base contract amounts
  2. Variation in amounts/percentages spent of base contract amounts
  3. Variation in point allocation across KPI Domains
  4. Curved point system across agencies (e.g., total points is curved, relative to other agencies)
  5. Curved maximum incentive percentages (e.g., equity adjustment)

**For this analysis, because of limited data, these researchers created a standardized proxy (with feedback and support of CMHF leadership).**

### Cost-Performance Analysis

Agency	Year	# of P. KPIs	% of Max Earned	Standardized VBP Points*	Dollars earned per 1% of total standardized performance
Agency A	2023	4	75%	75	\$2,153.76
	2024	4	96%	96	\$1,942.17
Agency B	2023	4	82%	82	\$794.05
	2024	4	83%	83	\$858.60
Agency C	2023	4	70%	70	\$1,306.72
	2024	4	40%	40	\$1,330.00
Agency E	2023	3	90%	90	\$861.23
	2024	3	66%	66	\$815.25
Agency F	2023	4	63%	63	\$1,300.32
	2024	4	61%	61	\$1,586.80
Agency G	2023	3	68%	68	\$1,300.00
	2024	3	40%	40	\$582.61
Agency H	2023	2	63%	63	\$877.63
	2024	2	63%	63	\$877.63
<b>Total</b>			<b>69%</b>	<b>69</b>	<b>\$1,218.21</b>

Notes: Standardized performance is on a 0-100 scale and includes all KPIs/domains. Dollar per 1% standardized performance = amount of incentive funding associated with each percentage increase in performance.

### Cost-Performance Analysis

Agency	Year	# of P. KPIs	% of Max Earned	Standardized VBP Points*	Dollars earned per 1% of total standardized performance
Agency A	2023	4	75%	75	\$2,153.76
	2024	4	96%	96	\$1,942.17
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	2024	4	83%	83	\$858.60
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	2024	3	66%	66	\$815.25
Agency F	2023	4	63%	63	\$1,300.32
	2024	4	61%	61	\$1,586.80
Agency G	2023	3	68%	68	\$1,300.00
	2024	3	40%	40	\$582.61
Agency H	2023	2	63%	63	\$877.63
	2024	2	63%	63	\$877.63
<b>Total</b>			<b>69%</b>	<b>69</b>	<b>\$1,218.21</b>

Notes: Standardized performance is on a 0-100 scale and includes all KPIs/domains. Dollar per 1% standardized performance = amount of incentive funding associated with each percentage increase in performance.

### Cost-Performance Analysis

Agency	Year	# of P. KPIs	% of Max Earned	Standardized VBP Points*	Dollars earned per 1% of total standardized performance
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Agency B	2023	4	82%	82	\$794.05
	2024	4	83%	83	\$858.60
Agency C	2023	4	70%	70	\$1,306.72
	2024	4	40%	40	\$1,330.00
Agency E	2023	3	90%	90	\$861.23
	2024	3	66%	66	\$815.25
Agency F	2023	4	63%	63	\$1,300.32
	2024	4	61%	61	\$1,586.80
Agency G	2023	3	68%	68	\$1,300.00
	2024	3	40%	40	\$582.61
Agency H	2023	2	63%	63	\$877.63
	2024	2	63%	63	\$877.63
<b>Total</b>			<b>69%</b>	<b>69</b>	<b>\$1,218.21</b>

Notes: Standardized performance is on a 0-100 scale and includes all KPIs/domains. Dollar per 1% standardized performance = amount of incentive funding associated with each percentage increase in performance.

### Cost-Performance Analysis

Agency	Year	# of P. KPIs	% of Max Earned	Standardized VBP Points*	Dollars earned per 1% of total standardized performance
Agency A	2023	4	75%	75	\$2,153.76
	2024	4	96%	96	\$1,942.17
Agency B	2023	4	82%	82	\$794.05
	2024	4	83%	83	\$858.60
Agency C	2023	4	70%	70	\$1,306.72
	2024	4	40%	40	\$1,330.00
Agency E	2023	3	90%	90	\$861.23
	2024	3	66%	66	\$815.25
Agency F	2023	4	63%	63	\$1,300.32
	2024	4	61%	61	\$1,586.80
Agency G	2023	3	68%	68	\$1,300.00
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Agency G	2024	3	68%	68	\$1,300.00
	2024	3	40%	40	\$682.61
Agency H	2024	2	63%	63	\$677.63
	<b>Total</b>		<b>65%</b>	<b>69</b>	<b>\$1,218.21</b>

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## 6 Cost-Performance Analysis: Takeaways

- The VBP Incentive model shows **positive impacts on increasing performance.**
- Higher levels of performance were not consistently associated with higher incentive intensity
  - Suggests some agencies achieve strong outcomes with relatively lower incentives
- Longitudinal patterns suggest some agencies improve efficiency/performance over time, while others exhibit stable or increasing costs per unit of performance despite flat or declining outcomes.

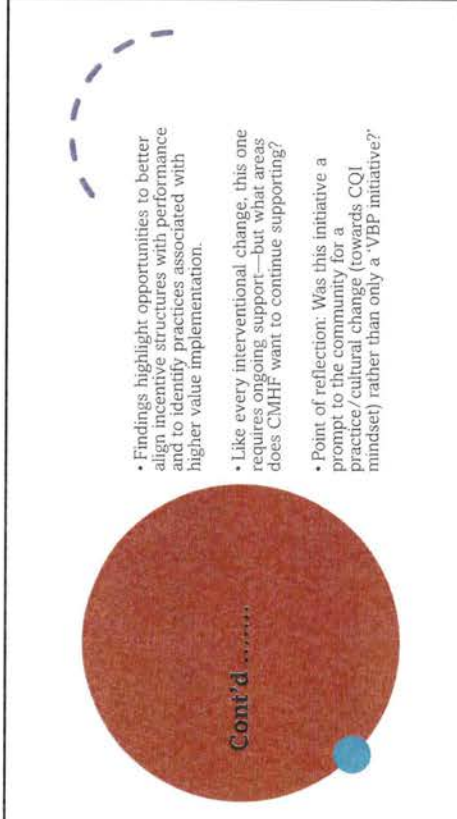
## Overarching thoughts about the initiative:

- The VBP initiative is generating change
- Our analyses indicate that some areas may be more amenable to change efforts than others.
- There is no reason to think that changes will "magically" be sustained if not given the proper support/tools (internal and external).
- Across 26 agencies, there were 332 principal KPIs & 552 supporting KPIs.
- While supporting KPIs were dropped, there are pros and cons to this.
- Across 2 liaisons, 884 data points reviewed in 2025.



## Cont'd

- Findings highlight opportunities to better align incentive structures with performance and to identify practices associated with higher value implementation.
- Like every interventional change, this one requires ongoing support—but what areas does CMHF want to continue supporting?
- Point of reflection: Was this initiative a prompt to the community for a practice/cultural change (towards CQI mindset) rather than only a 'VBP initiative'?

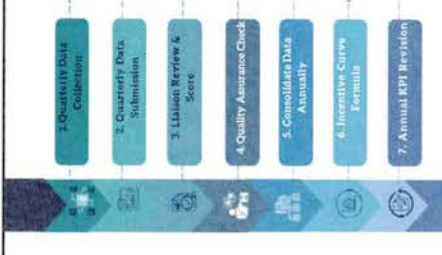


## More thoughts about the initiative:

- The community and practice contexts have changed since the initiative began.
- The foundation of implementation science rests on repeated cycles of implementing, assessing, refining, implementing revisions, assessing....
- In other words—this is a part of developing a system of best practices and expertise development.
- Approximately 6 years in—what are the needs of the CMHF? How are you defining and refining your role as a community leader? Where do you need this to go to be sustainable?



## Value-Based Payment Data Conceptual Map: Quantifying Implementation by Outputs



1. Quarterly Data Submission
2. Quarterly Data Submission
3. Liaison Review & Score
4. Quality Assurance Check
5. Consolidate Data Annually
6. Incentive Curve Formulas
7. Annual KPI Revision

**Agencies gather data to submit VBP quarterly reports.**

- 26 Agencies.
- Range of individuals responsible for data preparation & submission.

**Modifiable Excel Spreadsheet submitted via SharePoint.**

- 26 Agencies, Submitted Quarterly.
- 83 Principal KPIs/Quarter
- 138 Supporting KPIs/Quarter

**Liaisons review and score data quarterly, approximately 38- 45 of Principal KPIs and 63- 74 of Supporting KPIs are reviewed and scored.**

**Agencies are randomly selected on a quarterly basis to ensure quality assurance in scoring and point allocation. Among the 8 agencies reviewed by consultants:**

- 17 incongruities were identified.
- 8 incongruities were unfavorable for respective agency.

**Key findings that thresholds are determined annually based on:**

- Budget for incentive payouts (in dollars / %)
- Amount of award spent, per agency.
- Percentage of maximum payout.

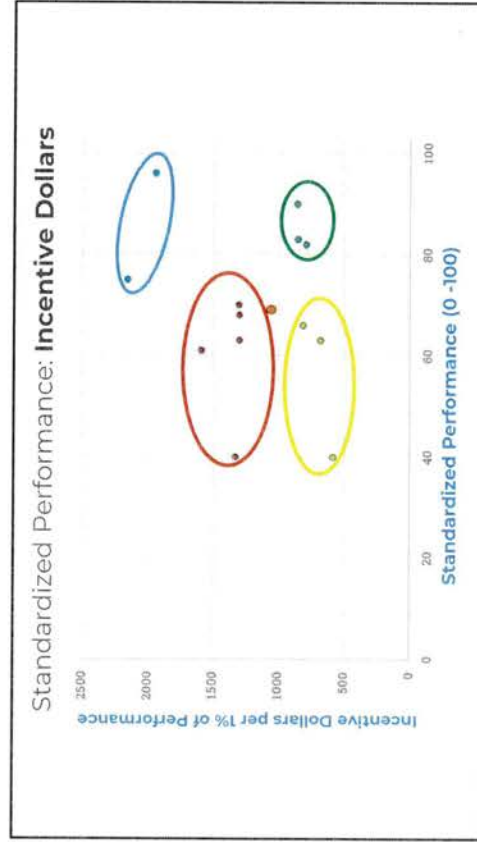
**Incentive curve is re-established annually based on consolidated data and cumulative VBP point range. Curve does not account for the number of principal KPIs per agency.**

- Agencies have the opportunity, if eligible, to revise their selected KPIs and/or change a KPI entirely.

Revised 5/18/2025. See: <https://www.kaiserfamilyfoundation.org/wordpress/wp-content/uploads/2025/05/Value-Based-Payment-Data-Conceptual-Map-Quantifying-Implementation-by-Outputs.pdf>



37



38



COMMUNITY  
**MENTAL HEALTH**  
FUND

*Supporting equitable and quality mental health care in Jackson County*

# Accountability and Compliance


# May 2026 Board Packet

Final Audit Report

2026-06-10

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